

City of Warwick

General Fund Budget 2005-2006



Scott Avedisian, Mayor

Showing the magnitude of the transformation of the City of Warwick during the administration of Mayor Scott Avedisian, this year's budget features the following places in pictorial review: the newly opened Everett C. Wilcox Family Health Center on Buttonwoods Avenue, the recently relocated and renovated historic Pontiac Train Station, the newly completed Hilton Garden Inn hotel at the corner of Jefferson Boulevard and Kilvert Street, the brand new automotive career training facility of the New England Institute of Technology that is visible from Interstate Route 95, the restored grandeur of the Warwick City Hall Council Chambers, and the Herff Jones manufacturing plant that remediated a contaminated brownfields site.

Photo credit: William Facente
Graphic Design: Robert Martin

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MAYOR SCOTT AVEDISIAN

ANNUAL BUDGET ADDRESS

May 12, 2005

TO: THE HONORABLE, THE CITY COUNCIL, AND THE PEOPLE OF THE CITY OF WARWICK:

As I prepare the sixth budget message of my administration, I am reminded of the awesome responsibility that the people of this fine community have given me and the members of the City Council and School Committee. As we collectively strive to serve the residents of our city, it is essential that we also remember that leadership is never easy, often strains conventional relationships and wisdom, and can, at times, seem chaotic at best.

That being said, it is my intent to fundamentally restructure city government with this new budget. I will not name it – it will not be the Avedisian budget or the Taxpayer-Friendly budget, or The Budget of Change, as I think that such an action would take away from the true intent of this budget and this message: fundamental change and serious realignment of city government to better serve our residents, and, in the long run, to ease the burden on our taxpayers.

In this budget, I seek to bring about financial transformation to equal the physical transformation that is depicted on the budget cover. By highlighting the magnitude of transformation in this city, I seek to thank those responsible for the Everett Wilcox Family Health Center run by Comprehensive Community Action, the relocated Pontiac Train Station, the new Hilton Garden Inn, the recently opened Automotive Career Training facility for the New England Institute of Technology, our Council Chambers renovation project, and the new Herff Jones facility, for their investment in the changing face of this city.

Now we must tackle the challenge of transforming city finances. For too long, it has been an annual budget battle with lines drawn by traditional means – the city versus schools, the city versus the state, and other decades-old challenges that existed long before I joined the City Council in 1991.

For the last six years, I have formulated an annual budget for submission to the City Council and the people of the City of Warwick. Preparing a municipal spending plan is never an easy process, but this year has been particularly difficult due

to several factors beyond our control. The state budget, as proposed, will cut city aid. In addition, the state has yet again reneged on its promise to reimburse municipalities for the next step of the inventory tax phase out and we must also continue to face the indifference of the Rhode Island Economic Development Corporation and the Rhode Island Airport Corporation, which costs us more than \$11 million in lost tax revenue each year.

This decrease in revenues means that we had to address a shortfall before we could begin to consider any new spending requests. We also must make up for the amount that the City Council voted last year to take from fund balance to use in our current budget. And, finally, we must also recognize that the spending request from the School Department alone violates state law by exceeding the 5.5% property tax cap.

Let me assure you that I am not suggesting that the City of Warwick is in dire financial straits. In fact, we can point directly at recent indicators that show that the city remains on solid financial footing: we received our third consecutive unqualified audit opinion that showed a surplus, which was added to fund balance; our current fund balance now stands at \$9.9 million – a 220% increase over the \$4.3 million in city coffers when I took office; we have again received an A+ bond rating, meaning that we have had one of the highest bond ratings in the state for more than half a decade; and we have accomplished all of this while still paying our bills, funding our pension plans, and investing in our infrastructure.

The City Council and I will not compromise the need to protect and preserve this community's solid financial footing. In 1977, the City of Warwick embarked on a fiscal plan that would become a model for other communities. By funding our pension plans, insisting on bi-annual actuarial valuations and timely yearly audits as mandatory requirements for the city, we have been on an even keel since those days.

By adhering to these principles, Mayors Walsh, Flaherty, Donovan, Chafee, Acting Mayor Gibbons and I all vowed to protect and preserve our financial stability and viability. Reasonable and responsible budgeting has been the hallmark of this community – one that I strive daily to protect and enhance.

With these preliminary remarks as both an historical review and a look forward, my spending plan for Fiscal Year 2006 calls for the expenditure of \$258,392,318. This is a 5.16% increase over the FY05 adopted budget. Under this spending plan, \$141,884,405 will be allocated to the Warwick School Department, while \$116,507,913 will fund the municipal side of our budget. With this proposal, schools will receive 55% of the full city budget.

Changes in City Government

In the last year, we have instituted a co-payment for medical benefits for all management employees, ended longevity payments for new management employees, and secured new collective bargaining contracts that require co-payments, change health plans, and are management-friendly.

Our Economic Development Department has been revamped, Senior Services and Youth Services have undergone major transformations, and the Parks & Recreation Division was changed to better utilize the available pool of human resources. The Tax Collector and Tax Assessor positions were merged to save funds and produce better coordination and cooperation between the two departments.

Yes, some of these changes produced angst. Yet the end result? More effective and efficient services and programs for our residents, and savings of at least \$150,000.

The Changes Ahead

Preparing this budget has been a juggling act – prioritizing personnel and capital requests and trying to make up for the decrease in state aid, while at the same time recommitting ourselves to funding the programs that greatly enhance the quality of life in our city, and making good on the promises that we have made to adequately fund these initiatives. It would be very easy to propose drastic cuts in programs to recover losses in state revenues. However, I do not favor wholesale slashing of municipal programs, nor do I believe that the City Council would find this an appropriate course of action.

Under the budget I submit, the tax rate for residential property will increase from \$14.81 to \$15.62. This represents an overall increase of 5.5%. The commercial and industrial property tax rate will be set at \$23.44, while the rate for tangible personal property will be set at \$31.25. The inventory tax rate will be \$9.55 as required by law and the motor vehicle rate will remain frozen at \$34.60.

SCHOOLS

Earlier, I detailed some of the many changes and economies of scale that we have undertaken on the municipal side of the budget. Now, my task must turn to schools. The proposed budget that has been submitted by the Superintendent and approved by the School Committee would require more than \$10 million in new city spending while the state plans to allocate little additional local education aid. This \$10 million exceeds the entire state-mandated 5.5% cap and fully illustrates the fact that the School Committee has not felt the cry for reform that is being voiced by many of our residents. It is indeed ironic that the School Committee continues to pass its financial responsibilities to the city administration by saying that there are state mandates that they cannot ignore. However, by doing so, they are asking the city to do exactly what they say they cannot – to ignore the state-mandated 5.5% cap (without considering the municipality's financial needs) so that they can remain in compliance.

As a product of Warwick schools, I take great pride in our programs and in the young people who are part of our educational system. In fact, when the School Committee has been unable or unwilling to fund programs, I have adopted them into our budget and have funded them with municipal dollars. The highly acclaimed Truancy Court program would never have been established without municipal impetus, and we – not the School Department – were successful in lobbying Senator Lincoln Chafee for \$300,000 for after school programs. And although I take great pride in our schools, I, too, have reached a point of no return with a school system that fails to adapt, alter plans, or change with the times.

In fact, we must also recognize the true figures that show that the city side of this budget will also expend \$1.85 million in debt interest and \$2.7 million in debt principal for the schools. In other words, we are also spending \$4.5 million for schools from our budget.

Yet, I have also listened to the comments of some City Council members that there should be no new taxpayer funds for our school system. I understand and share this level of frustration. And I have heard the shouts to fire all teachers and begin anew. And, yes, I have heard the School Committee itself tell me that they know the system needs change. True, also, I have heard the union press for new thoughts and ideas.

Nevertheless, I will not take the easy way out and simply slash budgets, throw up my hands in disgust, and say that nothing can be done; I will not ever be a party to any cause that seeks to vilify our schools. I am also keenly aware of the general public's frustration that the Warwick Teachers' Union and the School Committee have been unable to agree to terms of a new contract. It is incomprehensible that the administration and the City Council would be asked for such a large increase when there has been little – if any – recent movement toward settling this dispute.

Therefore, I will fund the schools at \$141,884,405, an increase of \$3,230,803 from their current adopted budget of \$138,653,602. This is much lower than had been requested but is what the city can logically fund while fairly balancing the School Committee's requests with taxpayers' concerns and municipal needs. It should be noted that the School Department is ending FY05 with a surplus of between \$2 million to \$2.5 million – a figure that was not taken into consideration when they approved their final budget request.

And what of the shortfall? Although legally I cannot dictate what actions the School Committee should take, I can suggest. And suggest I will. I believe that the School Committee can save a total of \$729,603 this year by cutting the following budgets in half and eliminating them fully the following budget year: school business office, personnel office, and purchasing office. The School Committee should use this year as a planning year to phase out these departments and merge them with their municipal counterparts.

I would also suggest that the School Committee could generate an annual savings of \$38,438 by mandating an \$11 per week co-payment for medical benefits for all non-union management employees (as the city has already done), and a savings of \$56,957 by reducing the annual salary of their in-house legal counsel to better reflect what employees of the city make, including the city solicitor.

Furthermore, if both the School Committee and the Warwick Teachers' Union would negotiate instead of continuing non-binding arbitration, another \$54,054 in savings would be realized.

Finally, serious change can come about in the area of special education and I would suggest that the School Committee could realize substantial savings by reducing the number of out-of-district day placements (which is currently budgeted at nearly \$7.4 million) and creating an in-house program. Conservatively, in the first year of such an initiative, savings would total approximately \$1 million.

All told, these suggestions (with the estimate that the special education changes would generate \$1 million in savings in its first year) would yield nearly \$2.1 million – when added to new city dollars for education, and new state funding, this would provide an ample amount to fund a new contract with the Warwick Teachers Union, restore the at-risk program at Gorton Junior High School, and fund new educational initiatives.

CITY SERVICES

City services spending will increase by \$9,457,604 to \$116,507,913, which is 8.83% more than the FY05 adopted municipal budget of \$107,050,309. Health care, pension, capital improvements and draw down of the city's fund balance are among the largest increases. Although costs associated with Blue Cross are increasing by 2.8%, it is important to note that these increases, by percentage, are decreasing significantly each year. I thank all of our employees for participating in the wellness initiatives.

The overall goal of my municipal spending plan is to adequately fund all existing programs to the quality levels that our residents have come to know and expect. And most of you know that there are many projects that I consider to be valuable added entities to our city.

Public Safety: Police and Fire Departments

I know that there are some people who believe that I am too close to the Police and Fire Departments, and therefore am too quick and too willing to support increased funding for them. There is no doubt that I consider Colonel Stephen McCartney and Chief Jack Chartier among my most trusted advisors. I am recommending that we continue to have the fire chief serve as our Emergency Management official, and expect that coordinated efforts between the two departments to address new challenges presented by homeland security initiatives will be met with their usual professionalism and enthusiasm.

We propose to continue the replacement of aging vehicles and will make necessary infrastructure repairs so that the quality of our public safety departments is not compromised. A new fire headquarters will soon be built in front of our

existing police department. Infrastructure improvements at police headquarters include decontamination of our indoor range, a new female locker room, and communication center upgrades.

Personnel

Personnel costs are always among the highest costs in any governmental budget. Various department directors had requested for some employees upgrades over and above the annual 3.5% salary increases. I see the dedication of our employees and would have liked to fund many of these raises; however, it is not feasible this year.

The city has four municipal collective bargaining agreements, which represent municipal, fire, police and school crossing guard employees. All of our municipal unions currently have settled contracts.

The proposed budget includes funding for new positions, including: a financial reporting analyst, another plan reviewer in the Building Department, and the elimination of a part-time and creation of a full-time position in the Building Department. A number of position titles have been changed and some employees have been transferred to different departments to reflect current duties and responsibilities. The most dramatic reorganization proposes the transfer of a dozen positions from Parks and Recreation to the Highway Division to increase the pool of labor positions for added efficiency and effectiveness. Over time, this restructuring would result in considerable savings in overtime costs. And, in response to the City Council's request, this budget proposes and funds a new animal control division.

The most significant change in city expenditures is the increase in the city's pension contribution as determined by the city's actuary. Another personnel-related increase is the cost of providing health care to our employees. We continue to work with health insurance providers to make our workforce healthier and more aware of wellness programs and their own health status. In addition, I will move forward with plans for innovative programs, such as ER card, and am implementing a pharmacy purchasing option to include the possibility of lower priced Canadian manufactured drugs.

Capital

A total of \$502,320 has been budgeted in the capital account. The largest expense, \$300,000, has been budgeted to complete the roof repairs for Thayer Arena. Another \$100,000 has been recommended to complete improvements to the police station, \$83,320 has been budgeted for boiler replacements in various fire stations, and \$19,000 has been budgeted for software in the Tax Collector's Office. In addition, \$500,000 for street paving has been allocated in the Highway Department. Under the lease purchase program, \$3,500,000 has been recommended to finish implementation of the highly acclaimed automated trash collection system for the city. The other items to be purchased are 13 police vehicles, at a cost of \$336,000.

Building a Better Warwick: One Child, One Family at a Time

It is no secret that my heart lies in human services and family support – including the need to ensure a healthy start for our young people. In the most recent statistics compiled by Rhode Island Kids Count, I was horrified to see that 6.4% of our children are part of families living below the federal poverty threshold – a major increase from ten years ago. In addition, there are several other indicators that should alarm us:

- 4.9% of our teens are neither in school nor working
- Our graduation rate has risen to 89% but is still too low
- Only 56% of eligible WIC families are participating in this nutritional program

We must redouble our efforts to prepare children for their future. The opening of the new Everett C. Wilcox Family Health Center and the creation of a new dental program will go a long way toward dealing with these issues, but more must be done. We must continue to invest in home ownership programs, first time home buyer programs, and expand housing options so that all who live in our community may continue to do so.

We have made real progress but we must not stop these efforts. Our expanded Youth Programs Office and the new Buttonwoods Community Center will be asked to answer this call.

T.F. Green Airport

We continue to lament – and seek to remedy – the fact that the Rhode Island Economic Development Corporation refuses to reimburse us for the \$11 million in lost property tax revenue each year due to airport expansion and has historically chosen not to work with this community on compensation issues. We remain steadfast in our opposition to airport expansion and runway extensions. I could choose to fund many programs and not raise taxes if the Rhode Island Economic Development Corporation, through the Rhode Island Airport Corporation, adequately reimbursed us for lost tax revenue, as they currently do for other communities.

Train Station Redevelopment District

While still pressing the Rhode Island Department of Transportation to move forward with plans for Warwick Station, I can report that construction of a new hotel – the Hilton Garden Inn - is complete, and more development in that area is planned for the near future. This \$67-million project is yet another example of developers who are willing to invest private funds to revitalize, improve and expand the business base in the City of Warwick.

REVENUES

Other than local property taxes, state aid is the second largest revenue source available to the city. The budgeted amount of state aid is based upon Governor Carcieri's proposed budget. Total state aid has increased by \$955,423 from the FY05 adopted budget. This is due to increased aid to education. The current estimate of state aid to the City of Warwick in FY06 is \$53,966,332. Overall, aid to the city has been reduced with reductions in major state programs, such as the Reimbursement for the Motor Vehicle Phase Out Program, Payment in Lieu of Taxes and General Revenue Sharing. In addition, the city was required to reduce its inventory tax from \$12.73 to \$9.95, without receiving the reimbursement from the state as agreed to when the law was passed. It should be noted that the proposed budget calls for a \$2.4 million fund balance allocation and assumes a 99% property tax collection rate.

SUMMARY

After more than five years as the Mayor of this community, I can honestly tell the people of this city that I have been unusually blessed. The Avedisian family has called Warwick home for more than 125 years. Accordingly, I take the responsibility to protect and preserve this city seriously. Indeed, it is the guiding principle of my administration.

I am thankful for the men and women who have gone before us in service to this city. Their dedication and commitment to Warwick have brought us to where we are today.

As a community, there is much that we can be proud of:

- One of the highest bond ratings in the state for more than half a decade
- Five budget surpluses in a row
- Warwick leads the state in recycling – and annually receives large grants from the Rhode Island Resource Recovery Corporation for the model programs that we run
- Good schools that enjoy strong support throughout the community. And even though we are still in the midst of an unresolved labor dispute in our school system, our children continue to excel, our teachers continue to educate our children, and we remain a model educational system that is performing well in the classroom, on the athletic fields, and in daring young people to dream
- Exceptional recreational facilities – including a soon-to-be opened therapeutic pool to assist those who need physical therapy and to teach youngsters to swim
- Public safety that is second to none – including being named the 20th safest community in the nation and outstanding fire and rescue services
- An extensive and supportive network of human services and family support programs
- In the past few years, the investment of over \$200 million of private funds in economic development projects

In my recent inaugural address, I talked about the city traveling from light unto light. These are those beacons that I spoke of. True lights to lead the way to a new and better tomorrow.

Yet, the journey is not complete, and even the tired cannot rest. Emboldened by our collective success, empowered by our bright future, and tempered by wisdom and grace, we will face these challenges together. I look forward to working with the members of the City Council, School Committee, and legislative delegation to ensure our continued success.

After five years, I have run out of ways to thank those who have dedicated working hours, nights and weekends to prepare the annual budget. But it is important that all know that Finance Director Ernie Zmyslinski, Financial Analyst Valerie Fisher, Chief of Staff Barbara Caniglia, Personnel Director Oscar Shelton, Human Resources Services Supervisor Jane Jordan, and our departmental staff are invaluable in this process.

Lastly, my enduring thanks and gratitude to the residents of my beloved community. Serving with you and for you has been one of the most fulfilling challenges of my life.

Sincerely,

A handwritten signature in black ink, appearing to read "Scott Avedisian". The signature is fluid and cursive, with a large initial "S" and a long, sweeping underline.

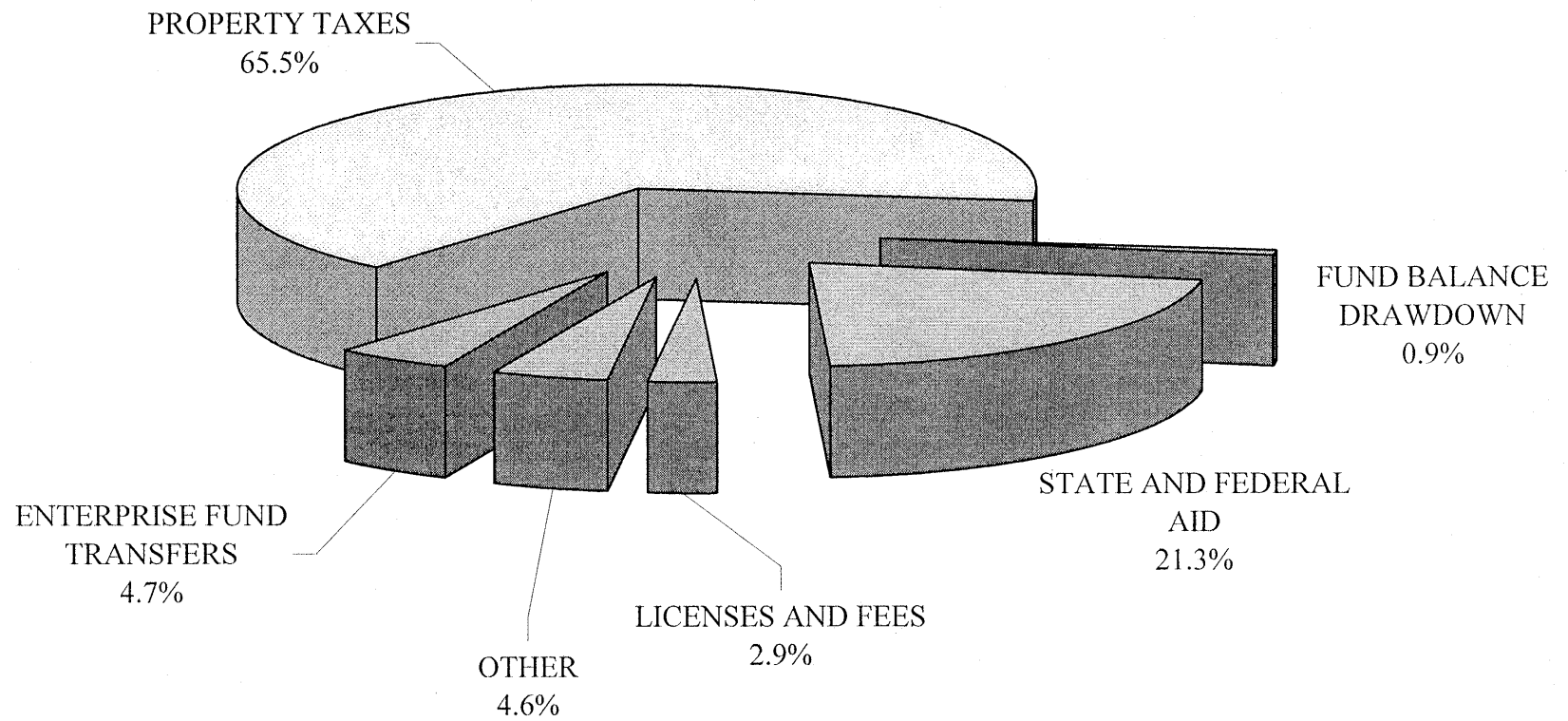
Scott Avedisian
Mayor

**THE CITY OF WARWICK
FY 2005/2006 BUDGET**

**TABLE 1
STATEMENT OF REVENUES & EXPENSES**

	FY2004 ACTUAL	FY 2005 BUDGET	FY 2005 PROJECTED	FY 2006 BUDGET	\$ Change from FY05 Budget	% CHANGE
EXPENSES						
EXECUTIVE AND ADMINISTRATION	\$22,167,680	\$23,161,937	\$22,573,941	\$25,956,111	\$2,794,174	12.06%
PUBLIC SAFETY	33,241,541	32,947,804	34,881,664	36,059,934	\$3,112,130	9.45%
SOCIAL SERVICES	6,668,346	6,881,722	6,965,239	6,545,959	(\$335,763)	-4.88%
PHYSICAL RESOURCES	11,487,264	12,035,361	12,197,230	13,246,362	\$1,211,001	10.06%
EMPLOYEE BENEFITS AND CAPITAL	30,303,159	32,023,485	32,381,488	34,699,547	\$2,676,062	8.36%
SUBTOTAL MUNICIPAL	103,867,990	107,050,309	108,999,562	116,507,913	\$9,457,604	8.83%
SCHOOLS	135,164,698	138,653,602	141,215,098	141,884,405	\$3,230,803	2.33%
TOTAL EXPENSES	\$ 239,032,688	\$ 245,703,911	\$ 250,214,660	\$ 258,392,318	\$12,688,407	5.16%
REVENUES						
STATE AID	53,708,626	53,010,909	53,800,376	53,966,332	\$955,423	1.80%
FEDERAL AID	887,676	581,232	1,461,022	1,144,610	\$563,378	96.93%
LICENSES AND FEES	7,272,270	7,363,195	7,634,334	7,550,800	\$187,605	2.55%
OTHER	12,517,619	11,333,182	13,933,549	11,837,341	\$504,159	4.45%
ENTERPRISE FUND TRANSFERS	9,638,672	10,962,187	10,837,231	12,218,235	\$1,256,048	11.46%
PROPERTY TAXES	161,966,558	160,020,935	160,450,000	169,275,000	\$9,254,065	5.78%
FUND BALANCE DRAWDOWN	0	2,432,271	2,432,271	2,400,000	(\$32,271)	-1.33%
TOTAL REVENUES	\$ 245,991,420	\$ 245,703,911	\$ 250,548,783	\$ 258,392,318	\$12,688,407	5.16%

Sources of Revenue Fiscal Year 2005/2006



**THE CITY OF WARWICK
FY 2005/2006 BUDGET**

**TABLE 2
GENERAL FUND EXPENSES**

	FY2003/2004 EXPENSES	FY2004/05 BUDGET	FY2004/05 PROJECTED	FY2005/06 BUDGET
EXECUTIVE & ADMINISTRATION:				
EXECUTIVE	300,188	314,991	290,018	306,940
LEGAL	317,613	493,850	328,100	493,850
CITY CLERK	442,611	453,503	410,020	468,899
PROBATE COURT	76,859	81,817	78,777	83,422
MUNICIPAL COURT	96,258	89,994	86,571	101,048
PERSONNEL	242,492	257,416	256,234	271,253
LEGISLATIVE	163,380	178,123	174,595	175,761
BOARD OF CANVASSERS	290,557	370,863	369,805	282,013
FINANCE	245,406	300,661	279,913	407,688
TREASURY	286,972	289,365	290,965	304,169
DEBT: PRINCIPAL	11,019,714	11,387,247	11,311,286	13,200,707
DEBT: INTEREST	6,180,070	6,829,260	6,645,575	7,017,661
CITY COLLECTOR	327,895	444,975	407,278	386,416
CITY ASSESSOR	1,200,353	591,013	569,844	1,321,896
BOARD ASSESSMENT REVIEW	1,906	13,162	16,000	7,350
MGT INFORMATION SYSTEMS	785,728	862,366	856,581	918,208
PURCHASING	189,678	203,331	202,379	208,830
TOTAL EXECUTIVE & ADMINISTRATION	22,167,680	23,161,937	22,573,941	25,956,111
PUBLIC SAFETY:				
ANIMAL SHELTER	0	0	0	162,627
BOARD OF PUBLIC SAFETY	45,846	47,203	47,113	49,177
POLICE DEPARTMENT	14,744,865	15,530,599	15,020,007	16,005,789
ORGANIZED CRIME & DRUG ENFORCEMENT	26,041	23,000	33,079	34,100
ALCOHOL & HIGHWAY SAFETY	18,148	23,250	30,837	42,750
POLICE GRANTS	8,133	19,100	182,377	96,300
WARWICK EMERGENCY MANAGEMENT	194,085	92,334	721,303	567,093
FIRE DEPARTMENT	15,000,804	14,045,438	15,679,292	18,299,098
RESCUE SERVICES	2,490,375	2,432,846	2,430,730	0
BUILDING INSPECTOR	713,244	734,034	736,926	803,000
TOTAL PUBLIC SAFETY	33,241,541	32,947,804	34,881,664	36,059,934

**THE CITY OF WARWICK
FY 2005/2006 BUDGET**

**TABLE 2
GENERAL FUND EXPENSES**

	FY2003/2004 EXPENSES	FY2004/05 BUDGET	FY2004/05 PROJECTED	FY2005/06 BUDGET
SOCIAL SERVICES:				
PARKS AND RECREATION:				
RECREATION	1,172,101	1,265,909	1,184,843	554,095
THAYER & WARBURTON ARENAS	715,987	719,147	873,740	899,693
McDERMOTT POOL	339,898	429,853	416,079	450,482
WARWICK PUBLIC LIBRARY	2,347,236	2,408,374	2,426,221	2,486,409
HUMAN SERVICES:				
ADMINISTRATION	655,606	621,283	621,198	817,691
SENIOR CENTERS	778,610	773,121	775,710	627,075
SENIOR TRANSPORTATION	206,398	226,819	211,715	233,434
FAMILY SUPPORT SERVICES	134,527	147,000	162,000	167,000
YOUTH PROGRAMS	317,983	290,216	293,733	310,080
TOTAL SOCIAL SERVICES	6,668,346	6,881,722	6,965,239	6,545,959
PHYSICAL RESOURCES:				
DEPARTMENT OF CITY PLAN	438,360	496,136	609,544	545,189
ECONOMIC DEVELOPMENT	570,837	677,978	619,405	658,845
COMMUNITY DEVELOPMENT	262,341	307,981	297,899	335,444
PUBLIC WORKS DEPARTMENT:				
ADMINISTRATIVE DIVISION	167,949	184,276	185,474	185,779
HIGHWAY DIVISION	3,961,297	3,874,240	3,971,101	4,025,567
RECYCLING/ SANITATION DIVISION	2,542,848	2,642,922	2,603,550	2,558,369
AUTOMOTIVE DIVISION	1,139,952	1,263,493	1,286,413	1,477,364
BUILDING MAINTENANCE	891,959	975,056	1,004,996	1,030,153
ENGINEERING DIVISION	1,236,121	1,299,553	1,328,898	1,340,302
RECYCLING/COMPOSTING	273,462	305,000	287,800	296,500
FIELD MAINTENANCE				790,700
SEWER REVIEW BOARD	2,138	8,726	2,150	2,150
TOTAL PHYSICAL RESOURCES	11,487,264	12,035,361	12,197,230	13,246,362

**THE CITY OF WARWICK
FY 2005/2006 BUDGET**

**TABLE 2
GENERAL FUND EXPENSES**

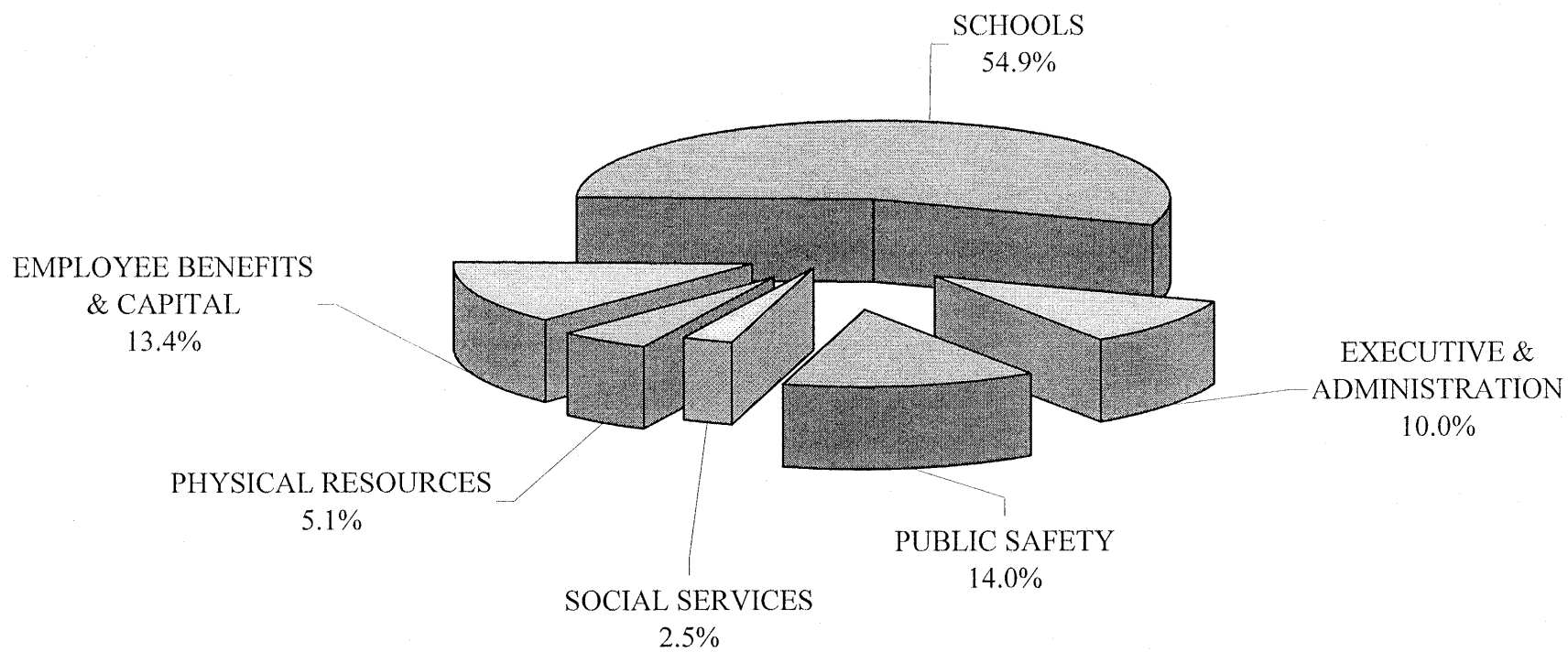
	FY2003/2004 EXPENSES	FY2004/05 BUDGET	FY2004/05 PROJECTED	FY2005/06 BUDGET
EMPLOYEE BENEFITS & CAPITAL:				
EMPLOYEE BENEFITS	15,004,163	14,787,284	15,533,242	16,120,034
INSURANCE	884,363	825,000	873,397	1,117,230
COUNCIL CLAIMS	16,719	30,000	25,000	30,000
POSTAGE	123,184	90,400	76,240	73,700
FIXED COSTS	557,418	585,159	619,187	832,320
PENSIONS	13,717,312	15,705,642	15,254,422	16,526,263
TOTAL EMPLOYEE BENEFITS	30,303,159	32,023,485	32,381,488	34,699,547
SCHOOL DEPARTMENT	135,164,698	138,653,602	141,215,098	141,884,405
TOTAL GENERAL FUND EXPENSES:	239,032,688	245,703,911	250,214,660	258,392,318

**THE CITY OF WARWICK
FISCAL YEAR 2005/2006 BUDGET**

**TABLE 3
GENERAL FUND EXPENSES
LINE ITEM SUMMARY**

	FY 2004 EXPENSES	FY 2005 BUDGET	FY 2005 PROJECTION	FY 2006 BUDGET
PERSONNEL SERVICES	\$73,175,590	\$75,534,057	\$76,064,013	\$80,099,809
COMMODITIES	6,429,381	6,688,160	7,106,766	7,141,341
SERVICES	6,906,860	6,790,362	6,759,332	7,780,427
OTHER EXPENSES	1,208,893	950,498	1,499,566	1,349,178
DEBT SERVICES	17,199,783	18,216,507	17,956,861	20,218,368
CAPITAL EXPENDITURES	291,419	268,159	978,482	939,630
INTERDEPARTMENTAL TRANSFERS/CREDITS	(698,217)	(741,638)	(655,934)	(687,340)
DEPARTMENTAL REVENUES	(645,719)	(655,796)	(709,524)	(333,500)
TOTAL CITY EXPENSES:	\$103,867,990	\$107,050,309	\$108,999,562	\$116,507,913
TOTAL SCHOOL EXPENSES:	135,164,698	138,653,602	141,215,098	141,884,405
TOTAL GENERAL FUND EXPENSES:	\$ 239,032,688	\$ 245,703,911	\$ 250,214,660	\$ 258,392,318

General Fund Expenditures Fiscal Year 2006



EXECUTIVE AND ADMINISTRATION

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

EXECUTIVE			<u>FY04 Final</u>	<u>FY04 Actual</u>	<u>FY05 Original</u>	<u>FY05 Exp+Enc@</u>	<u>FY05 Projected</u>	<u>FY06 Budget</u>
			<u>Budget</u>	<u>Expenses</u>	<u>Budget</u>	<u>May 10, 2005</u>	<u>@ June 30</u>	<u>Proposed</u>
PERSONNEL SERVICES								
11	100	SICK TIME & OTHER LEA	0	6,946	0	3,049	0	0
11	101	SALARIES/MUNICIPAL	270,291	270,640	295,277	231,637	274,312	298,440
11	150	LONGEVITY	9,753	9,828	12,714	7,674	8,706	0
11	199	INPUTED INCOME	0	0	0	0	0	0
			280,044	287,414	307,991	242,360	283,018	298,440
COMMODITIES								
11	201	OFFICE SUPPLIES & EQUI	7,200	7,108	7,000	5,182	7,000	8,500
			7,200	7,108	7,000	5,182	7,000	8,500
SERVICES								
11	300	TRAVEL	0	0	0	0	0	0
			0	0	0	0	0	0
OTHER EXPENDITURES								
11	403	OFFICE FUND	6,000	5,666	0	0	0	0
			6,000	5,666	0	0	0	0
DEPARTMENT REVENUES								
11	999	MISC. DEPARTMENT CRE	0	0	0	0	0	0
			0	0	0	0	0	0
		TOTAL	293,244	300,188	314,991	247,542	290,018	306,940

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

LEGAL DEPARTMENT			<u>FY04 Final</u>	<u>FY04 Actual</u>	<u>FY05 Original</u>	<u>FY05 Exp+Enc@</u>	<u>FY05 Projected</u>	<u>FY06 Budget</u>
			<u>Budget</u>	<u>Expenses</u>	<u>Budget</u>	<u>May 10, 2005</u>	<u>@ June 30</u>	<u>Proposed</u>
PERSONNEL SERVICES								
12	100	SICK TIME & OTHER LEA	0	0	0	0	0	0
12	101	SALARIES/MUNICIPAL	0	0	0	0	0	0
12	140	TEMPORARY SERVICES	0	0	0	0	0	0
12	150	LONGEVITY	0	0	0	0	0	0
			0	0	0	0	0	0
COMMODITIES								
12	201	OFFICE SUPPLIES & EQUI	225	114	250	23	250	250
12	202	PRINT, BIND, & REPRODU	1,500	68	1,500	0	250	1,500
12	204	DUES & SUBSCRIPTIONS	100	75	100	0	100	100
12	228	BOOKS & SUPPLEMENTS	2,000	3,786	2,000	796	1,500	2,000
			3,825	4,044	3,850	818	2,100	3,850
SERVICES								
12	323	TAX TITLE FORECLOSUR	0	0	10,000	0	1,000	10,000
12	337	STENO & COURT REPRT S	10,000	5,352	10,000	2,240	5,000	10,000
12	360	PROFESSIONAL SERVICE	360,000	308,218	320,000	257,124	320,000	320,000
12	361	AIRPORT LITIGATION	0	0	150,000	0	0	150,000
12	380	GENERAL SERVICES	0	0	0	0	0	0
12	383	COURT JUDGEMENTS	0	0	0	0	0	0
			370,000	313,570	490,000	259,364	326,000	490,000
DEPARTMENT REVENUES								
12	999	MISC. DEPARTMENT CRE	0	0	0	0	0	0
			0	0	0	0	0	0
TOTAL			373,825	317,613	493,850	260,183	328,100	493,850

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

CITY CLERK			<u>FY04 Final Budget</u>	<u>FY04 Actual Expenses</u>	<u>FY05 Original Budget</u>	<u>FY05 Exp+Enc@ May 10, 2005</u>	<u>FY05 Projected @ June 30</u>	<u>FY06 Budget Proposed</u>
PERSONNEL SERVICES								
13	100	SICK TIME & OTHER LEA	0	19,421	0	13,807	0	0
13	101	SALARIES/MUNICIPAL	283,958	269,049	307,212	231,542	263,704	339,099
13	106	OVERTIME - MUNICIPAL	300	163	200	168	200	200
13	119	SALARIES - SEASONAL	500	350	500	571	571	700
13	140	TEMPORARY SERVICES	500	200	500	100	500	500
13	150	LONGEVITY	22,065	22,476	23,319	16,626	20,463	0
			307,323	311,660	331,731	262,815	285,438	340,499
COMMODITIES								
13	201	OFFICE SUPPLIES & EQUI	5,670	5,545	5,000	3,798	5,000	5,000
13	202	PRINT, BIND, & REPRODU	200	153	200	162	162	200
13	203	ADVERTISING	23,000	15,606	18,372	20,000	21,000	20,000
13	205	POSTAGE	4,700	4,234	4,900	3,386	4,500	5,000
13	208	FILM & PHOTO SUPPLIES	82,000	82,429	82,000	68,707	82,500	83,000
13	228	BOOKS & SUPPLEMENTS	3,000	2,473	3,000	0	2,500	2,500
			118,570	110,440	113,472	96,053	115,662	115,700
SERVICES								
13	300	TRAVEL	1,600	667	1,600	618	1,000	1,000
13	340	SERVICE CONTRACTS	7,000	9,912	6,500	3,411	6,500	6,500
13	354	ARCHIVE PROJECT	10,000	9,808	0	1,200	1,200	5,000
13	380	GENERAL SERVICES	350	125	200	217	220	200
			18,950	20,512	8,300	5,445	8,920	12,700
DEPARTMENT REVENUES								
13	999	MISC. DEPARTMENT CRE	0	0	0	0	0	0
			0	0	0	0	0	0
TOTAL			444,843	442,611	453,503	364,313	410,020	468,899

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

PROBATE COURT			<u>FY04 Final Budget</u>	<u>FY04 Actual Expenses</u>	<u>FY05 Original Budget</u>	<u>FY05 Exp+Enc@ May 10, 2005</u>	<u>FY05 Projected @ June 30</u>	<u>FY06 Budget Proposed</u>
PERSONNEL SERVICES								
14	100	SICK TIME & OTHER LEA	0	86	0	139	0	0
14	101	SALARIES/MUNICIPAL	49,909	50,091	51,043	41,588	48,682	56,222
14	119	SALARIES - SEASONAL	500	74	500	571	571	500
14	140	TEMPORARY SERVICES	1,425	0	500	0	0	500
14	150	LONGEVITY	3,316	3,342	3,424	2,895	3,424	0
			55,150	53,593	55,467	45,193	52,677	57,222
COMMODITIES								
14	201	OFFICE SUPPLIES & EQUI	450	433	450	319	450	450
14	203	ADVERTISING	24,000	21,464	24,000	24,000	24,000	24,000
14	205	POSTAGE	1,200	1,125	1,200	869	1,200	1,300
			25,650	23,021	25,650	25,188	25,650	25,750
SERVICES								
14	340	SERVICE CONTRACTS	700	0	350	0	100	100
14	380	GENERAL SERVICES	350	245	350	133	350	350
			1,050	245	700	133	450	450
DEPARTMENT REVENUES								
14	999	MISC. DEPARTMENT CRE	0	0	0	0	0	0
			0	0	0	0	0	0
TOTAL			81,850	76,859	81,817	70,515	78,777	83,422

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

MUNICIPAL COURT			<u>FY04 Final</u> <u>Budget</u>	<u>FY04 Actual</u> <u>Expenses</u>	<u>FY05 Original</u> <u>Budget</u>	<u>FY05 Exp+Enc@</u> <u>May 10, 2005</u>	<u>FY05 Projected</u> <u>@ June 30</u>	<u>FY06 Budget</u> <u>Proposed</u>
PERSONNEL SERVICES								
27	100	SICK TIME & OTHER LEA	0	4,519	0	4,914	0	0
27	101	SALARIES - MUNICIPAL	78,604	83,208	79,338	57,062	75,306	93,628
27	106	OVERTIME - MUNICIPAL	200	370	1,700	2,875	3,000	1,700
27	109	OVERTIME - POLICE II	0	0	0	0	0	0
27	140	TEMPORARY SERVICES	0	0	0	0	0	0
27	150	LONGEVITY	5,861	4,095	3,176	2,680	3,176	0
			84,665	92,192	84,214	67,531	81,482	95,328
COMMODITIES								
27	201	OFFICE SUPPLIES & EQUI	1,170	802	1,000	428	1,000	1,000
27	202	PRINT, BIND, & REPRODU	1,300	946	1,000	0	862	900
27	205	POSTAGE	2,000	809	1,200	508	660	700
			4,470	2,557	3,200	936	2,522	2,600
SERVICES								
27	340	SERVICE CONTRACTS	400	393	430	567	567	600
27	360	PROFESSIONAL SERVICE	6,425	1,116	2,150	2,000	2,000	2,520
27	380	GENERAL SERVICES	0	0	0	0	0	0
			6,825	1,509	2,580	2,567	2,567	3,120
DEPARTMENT REVENUES								
27	999	MISC. DEPARTMENT CRE	0	0	0	0	0	0
			0	0	0	0	0	0
TOTAL			95,960	96,258	89,994	71,034	86,571	101,048

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

PERSONNEL DEPARTMENT			<u>FY04 Final</u> <u>Budget</u>	<u>FY04 Actual</u> <u>Expenses</u>	<u>FY05 Original</u> <u>Budget</u>	<u>FY05 Exp+Enc@</u> <u>May 10, 2005</u>	<u>FY05 Projected</u> <u>@ June 30</u>	<u>FY06 Budget</u> <u>Proposed</u>
PERSONNEL SERVICES								
15	100	SICK TIME & OTHER LEA	0	1,182	0	6,375	0	0
15	101	SALARIES/MUNICIPAL	218,746	208,427	225,629	175,358	225,629	259,303
15	106	OVERTIME - MUNICIPAL	500	0	0	0	0	250
15	150	LONGEVITY	23,884	24,154	26,387	20,908	25,139	0
			243,130	233,762	252,016	202,641	250,768	259,553
COMMODITIES								
15	201	OFFICE SUPPLIES & EQUI	2,700	2,227	1,600	1,630	2,000	2,700
15	203	ADVERTISING	2,850	2,462	0	0	20	3,000
15	204	DUES & SUBSCRIPTIONS	800	667	200	0	200	700
			6,350	5,356	1,800	1,630	2,220	6,400
SERVICES								
15	300	TRAVEL	400	22	100	0	50	100
15	335	MEDICAL EXAMINATION	1,750	455	500	260	500	1,000
15	349	RANDOM DRUG/ALCOH	2,000	1,009	1,000	445	500	2,000
15	380	GENERAL SERVICES	2,000	1,887	2,000	2,196	2,196	2,200
			6,150	3,373	3,600	2,901	3,246	5,300
DEPARTMENT REVENUES								
15	999	MISC. DEPARTMENT CRE	0	0	0	0	0	0
			0	0	0	0	0	0
TOTAL			255,630	242,492	257,416	207,172	256,234	271,253

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

LEGISLATIVE DEPARTMENT			<u>FY04 Final</u> <u>Budget</u>	<u>FY04 Actual</u> <u>Expenses</u>	<u>FY05 Original</u> <u>Budget</u>	<u>FY05 Exp+Enc@</u> <u>May 10, 2005</u>	<u>FY05 Projected</u> <u>@ June 30</u>	<u>FY06 Budget</u> <u>Proposed</u>
PERSONNEL SERVICES								
16	100	SICK TIME & OTHER LEA	0	0	0	3,336	0	0
16	101	SALARIES/MUNICIPAL	131,705	124,390	132,877	106,609	132,877	142,536
16	140	TEMPORARY SERVICES	0	0	0	0	0	0
16	150	LONGEVITY	5,524	5,566	6,518	5,496	6,518	0
			137,229	129,956	139,395	115,441	139,395	142,536
COMMODITIES								
16	201	OFFICE SUPPLIES & EQUI	3,150	2,405	3,150	3,066	6,000	1,625
16	203	ADVERTISING	0	303	0	0	0	0
16	205	POSTAGE	0	0	0	0	0	0
			3,150	2,708	3,150	3,066	6,000	1,625
SERVICES								
16	300	TRAVEL	0	0	0	19	100	200
16	337	STENO & COURT REPRT S	4,200	5,150	4,200	3,400	4,600	5,600
16	360	PROFESSIONAL SERVICE	41,378	25,566	31,378	19,308	24,500	25,800
			45,578	30,716	35,578	22,727	29,200	31,600
OTHER EXPENDITURES								
16	400	CONTINGENCY	0	0	0	0	0	0
16	401	COUNCIL CLAIMS	0	0	0	0	0	0
			0	0	0	0	0	0
DEPARTMENT REVENUES								
16	999	MISC. DEPARTMENT CRE	0	0	0	0	0	0
			0	0	0	0	0	0
TOTAL			185,957	163,380	178,123	141,234	174,595	175,761

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

BOARD OF CANVASSERS			<u>FY04 Final</u> <u>Budget</u>	<u>FY04 Actual</u> <u>Expenses</u>	<u>FY05 Original</u> <u>Budget</u>	<u>FY05 Exp+Enc@</u> <u>May 10, 2005</u>	<u>FY05 Projected</u> <u>@ June 30</u>	<u>FY06 Budget</u> <u>Proposed</u>
PERSONNEL SERVICES								
17	100	SICK TIME & OTHER LEA	0	2,421	0	270	0	0
17	101	SALARIES/MUNICIPAL	130,048	130,135	134,149	113,030	134,149	152,513
17	106	OVERTIME - MUNICIPAL	15,000	25,573	15,000	26,909	32,500	15,000
17	119	SALARIES - SEASONAL	1,000	0	1,000	1,344	1,344	1,000
17	140	TEMPORARY SERVICES	0	0	5,000	4,998	6,200	6,200
17	150	LONGEVITY	7,552	7,610	10,428	8,768	10,428	0
			153,600	165,738	165,577	155,319	184,621	174,713
COMMODITIES								
17	201	OFFICE SUPPLIES & EQUI	2,700	1,990	2,500	1,734	2,875	2,500
			2,700	1,990	2,500	1,734	2,875	2,500
SERVICES								
17	340	SERVICE CONTRACTS	14,000	8,123	14,620	3,070	14,687	9,600
17	380	GENERAL SERVICES	20,675	2,476	27,675	2,843	3,000	10,200
			34,675	10,600	42,295	5,913	17,687	19,800
OTHER EXPENDITURES								
17	495	PRIMARY ELECTION EXP	75,000	65,407	75,491	81,927	82,000	5,000
17	496	GENERAL ELECTION EX	0	407	85,000	80,994	82,000	5,000
17	497	SPECIAL ELECTIONS	50,000	46,415	0	622	622	75,000
			125,000	112,229	160,491	163,543	164,622	85,000
DEPARTMENT REVENUES								
17	999	MISC. DEPARTMENT CRE	-500	0	0	0	0	0
			-500	0	0	0	0	0
TOTAL			315,475	290,557	370,863	326,509	369,805	282,013

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

FINANCE ADMINISTRATION			<u>FY04 Final</u> <u>Budget</u>	<u>FY04 Actual</u> <u>Expenses</u>	<u>FY05 Original</u> <u>Budget</u>	<u>FY05 Exp+Enc@</u> <u>May 10, 2005</u>	<u>FY05 Projected</u> <u>@ June 30</u>	<u>FY06 Budget</u> <u>Proposed</u>
PERSONNEL SERVICES								
18	100	SICK TIME & OTHER LEA	0	3,959	0	3,521	0	0
18	101	SALARIES - MUNICIPAL	136,782	132,827	140,366	120,964	140,366	210,878
18	106	OVERTIME - MUNICIPAL	0	131	0	44	44	250
18	150	LONGEVITY	3,400	3,430	10,085	8,405	10,085	0
			140,182	140,347	150,451	132,933	150,495	211,128
COMMODITIES								
18	201	OFFICE SUPPLIES & EQUI	1,800	1,832	1,800	1,746	1,800	1,800
18	202	PRINT, BIND, & REPRODU	2,500	1,796	2,500	1,794	2,000	2,000
18	203	ADVERTISING	1,150	550	750	235	800	800
18	204	DUES & SUBSCRIPTIONS	1,110	888	1,000	933	933	1,000
			6,560	5,066	6,050	4,707	5,533	5,600
SERVICES								
18	300	TRAVEL	1,000	6	1,000	237	300	300
18	301	TRAINING & EDUCATION	1,000	90	1,000	1,425	1,425	1,500
18	320	RI LEAG OF CITIES & TOW	34,160	34,160	34,160	34,160	34,160	34,160
18	360	PROFESSIONAL SERVICE	43,000	44,027	58,000	44,878	48,000	55,000
			79,160	78,283	94,160	80,700	83,885	90,960
OTHER EXPENDITURES								
18	400	CONTINGENCY	60,000	21,710	50,000	33,227	40,000	100,000
18	402	INAUGURATION EXPENS	0	0	0	0	0	0
			60,000	21,710	50,000	33,227	40,000	100,000
DEPARTMENT REVENUES								
18	910	CREDIT-OFFICE SUPPLIE	0	0	0	0	0	0
18	999	MISC. DEPARTMENT CRE	0	0	0	0	0	0
			0	0	0	0	0	0
TOTAL			285,902	245,406	300,661	251,568	279,913	407,688

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

TREASURY DIVISION			<u>FY04 Final</u> <u>Budget</u>	<u>FY04 Actual</u> <u>Expenses</u>	<u>FY05 Original</u> <u>Budget</u>	<u>FY05 Exp+Enc@</u> <u>May 10, 2005</u>	<u>FY05 Projected</u> <u>@ June 30</u>	<u>FY06 Budget</u> <u>Proposed</u>
PERSONNEL SERVICES								
19	100	SICK TIME & OTHER LEA	0	3,398	0	1,610	0	0
19	101	SALARIES - MUNICIPAL	250,167	246,598	250,220	212,124	250,220	287,569
19	106	OVERTIME - MUNICIPAL	2,000	459	0	1,499	1,500	2,000
19	119	SALARIES - SEASONAL	1,000	0	0	0	0	0
19	140	TEMPORARY SERVICES	1,000	0	0	0	0	0
19	150	LONGEVITY	27,171	27,366	28,525	24,112	28,525	0
			281,338	277,821	278,745	239,345	280,245	289,569
COMMODITIES								
19	201	OFFICE SUPPLIES & EQUI	4,320	3,487	4,320	3,768	4,320	4,500
19	204	DUES & SUBSCRIPTIONS	1,500	1,106	1,500	994	1,500	1,500
19	232	SUPPLIES-CHECKS	3,000	2,631	2,500	2,244	2,500	2,500
			8,820	7,224	8,320	7,006	8,320	8,500
SERVICES								
19	300	TRAVEL	0	21	0	0	0	0
19	301	TRAINING & EDUCATION	1,500	0	0	0	0	2,500
19	340	SERVICE CONTRACTS	100	106	100	25	100	100
19	360	PROF SVC.- BOND & NOT	2,200	1,800	2,200	2,300	2,300	3,500
			3,800	1,928	2,300	2,325	2,400	6,100
DEPARTMENT REVENUES								
19	999	MISC. DEPARTMENT CRE	0	0	0	0	0	0
			0	0	0	0	0	0
TOTAL			293,958	286,972	289,365	248,677	290,965	304,169

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

DEBT - PRINCIPAL			<u>FY04 Final</u> <u>Budget</u>	<u>FY04 Actual</u> <u>Expenses</u>	<u>FY05 Original</u> <u>Budget</u>	<u>FY05 Exp+Enc@</u> <u>May 10, 2005</u>	<u>FY05 Projected</u> <u>@ June 30</u>	<u>FY06 Budget</u> <u>Proposed</u>
DEBT SERVICE								
20	501	SCHOOL BONDS	2,484,677	2,494,677	2,515,557	2,349,557	2,515,557	2,689,366
20	502	POLICE BONDS	118,316	118,316	58,316	58,316	58,316	56,650
20	503	LIBRARY BONDS	201,404	201,404	203,090	203,090	203,090	208,146
20	504	SEWER BONDS	4,814,363	4,816,363	5,490,985	5,457,785	5,490,985	6,482,001
20	505	LAND ACQUISITION BON	355,317	355,317	252,001	252,001	252,001	256,688
20	506	WATER SYSTEM BONDS	196,668	214,668	217,058	167,258	217,058	218,952
20	507	RECREATION BONDS	358,925	364,925	318,713	219,113	318,713	329,575
20	508	ENERGY IMPROVEMENT B	9,395	9,395	9,395	9,395	9,395	9,127
20	509	DRAINAGE & HIGHWAY B	367,712	369,712	330,026	296,826	330,026	357,431
20	510	FIRE BONDS	81,567	81,567	33,848	33,848	33,848	34,691
20	511	CITY BUILDING BONDS	187,258	187,258	101,582	101,582	101,582	103,047
20	512	SR CITIZEN CENTER BOND	251,472	251,472	248,126	248,126	248,126	243,261
20	513	TRANSPORTATION BOND	77,669	77,669	78,371	78,371	78,371	80,477
20	514	ANIMAL SHELTER BOND	32,716	32,716	34,568	34,568	34,568	36,420
20	515	PUBLIC SAFETY BONDS	150,000	112,000	118,200	0	118,200	289,800
20	535	1999 LEASE PUR-VARIOU	227,308	227,308	0	0	0	0
20	536	2000 LEASE PUR-VARIOU	409,405	409,405	389,795	9,898	389,795	0
20	537	2001 LEASE PURCHASE-VA	335,363	335,363	323,963	11,981	323,963	301,963
20	538	2002 LEASE PURCHASE-VA	347,823	347,823	339,633	12,316	339,633	229,868
20	539	2003 LEASE PURCHASE-VA	17,250	12,358	249,020	248,059	248,059	244,244
20	540	2004 LEASE PURCHASE-VA	0	0	75,000	0	0	1,029,000
			11,024,608	11,019,714	11,387,247	9,792,090	11,311,286	13,200,707
		TOTAL	11,024,608	11,019,714	11,387,247	9,792,090	11,311,286	13,200,707

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

DEBT - INTEREST			<u>FY04 Final</u>	<u>FY04 Actual</u>	<u>FY05 Original</u>	<u>FY05 Exp+Enc@</u>	<u>FY05 Projected</u>	<u>FY06 Budget</u>
			<u>Budget</u>	<u>Expenses</u>	<u>Budget</u>	<u>May 10, 2005</u>	<u>@ June 30</u>	<u>Proposed</u>
DEBT SERVICE								
21	501	SCHOOL BONDS	1,808,847	1,806,246	1,826,654	1,536,436	1,795,939	1,850,917
21	502	POLICE BONDS	14,631	14,631	9,402	5,663	9,402	5,608
21	503	LIBRARY BONDS	173,192	173,192	164,143	164,143	164,143	155,035
21	504	SEWER BONDS	2,933,813	2,933,813	3,494,147	3,294,493	3,381,108	3,659,807
21	505	LAND ACQUISITION BON	226,627	226,627	212,682	204,021	212,682	200,629
21	506	WATER SYSTEM BONDS	154,206	160,426	153,282	110,362	153,282	143,908
21	507	RECREATION BONDS	333,372	313,812	301,930	242,353	301,930	285,636
21	508	ENERGY IMPROVEMENT B	2,135	2,135	1,515	912	1,515	904
21	509	DRAINAGE & HIGHWAY B	152,135	151,615	159,777	111,932	153,633	157,147
21	510	FIRE BONDS	29,969	29,969	27,357	27,357	27,357	25,839
21	511	CITY BUILDING BONDS	97,961	97,961	91,292	87,530	91,292	86,238
21	512	SR CITIZEN CENTER BOND	83,320	83,320	72,214	38,846	72,214	61,310
21	513	TRANSPORTATION BOND	67,742	106,124	64,262	64,262	64,262	60,767
21	514	ANIMAL SHELTER BOND	43,574	43,574	41,938	41,938	41,938	40,209
21	515	PUBLIC SAFETY BONDS	95,000	36,622	208,665	146,046	174,878	283,707
21	542	AMORT DEFERRED FIN	-20,000	0	0	0	0	0
			6,196,524	6,180,070	6,829,260	6,076,294	6,645,575	7,017,661
DEPARTMENT REVENUES								
21	908	REFUNDING CREDIT	0	0	0	0	0	0
			0	0	0	0	0	0
TOTAL			6,196,524	6,180,070	6,829,260	6,076,294	6,645,575	7,017,661

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

CITY COLLECTOR			<u>FY04 Final</u> <u>Budget</u>	<u>FY04 Actual</u> <u>Expenses</u>	<u>FY05 Original</u> <u>Budget</u>	<u>FY05 Exp+Enc@</u> <u>May 10, 2005</u>	<u>FY05 Projected</u> <u>@ June 30</u>	<u>FY06 Budget</u> <u>Proposed</u>
PERSONNEL SERVICES								
22	100	SICK TIME & OTHER LEA	0	24,943	0	8,244	0	0
22	101	SALARIES - MUNICIPAL	224,528	180,947	284,366	170,392	249,796	261,916
22	106	OVERTIME - MUNICIPAL	5,200	5,667	5,200	9,182	10,000	5,600
22	119	SALARIES - SEASONAL	6,720	6,507	3,900	0	0	6,000
22	140	TEMPORARY SERVICES	0	-146	0	5,835	5,835	0
22	150	LONGEVITY	27,663	27,293	34,459	22,377	29,129	0
			264,111	245,211	327,925	216,031	294,760	273,516
COMMODITIES								
22	201	OFFICE SUPPLIES & EQUI	5,940	5,789	6,000	5,023	6,000	6,000
22	202	PRINT, BIND, & REPRODU	3,670	3,080	4,000	3,125	4,000	4,000
22	239	SUPPLIES-MISCELLANEO	1,250	766	1,250	213	1,250	1,500
22	287	MICROFILM/MICROFICH	0	0	0	0	0	0
			10,860	9,635	11,250	8,361	11,250	11,500
SERVICES								
22	300	TRAVEL	0	0	0	0	0	0
22	301	TRAINING & EDUCATION	400	285	500	413	500	500
22	323	TAX SALE	45,000	37,214	43,400	0	40,000	40,000
22	332	SECURITY & ALARM SVC	450	180	400	360	400	400
22	340	SERVICE CONTRACTS	280	132	500	19	500	500
22	360	PROFESSIONAL SERVICE	50,000	35,334	61,000	34,491	59,900	60,000
			96,130	73,146	105,800	35,283	101,300	101,400
DEPARTMENT REVENUES								
22	999	MISC. DEPARTMENT CRE	0	-97	0	-32	-32	0
			0	-97	0	-32	-32	0
TOTAL			371,101	327,895	444,975	259,643	407,278	386,416

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

CITY ASSESSOR			<u>FY04 Final</u> <u>Budget</u>	<u>FY04 Actual</u> <u>Expenses</u>	<u>FY05 Original</u> <u>Budget</u>	<u>FY05 Exp+Enc@</u> <u>May 10, 2005</u>	<u>FY05 Projected</u> <u>@ June 30</u>	<u>FY06 Budget</u> <u>Proposed</u>
PERSONNEL SERVICES								
23	100	SICK TIME & OTHER LEA	0	12,427	0	25,043	0	0
23	101	SALARIES - MUNICIPAL	480,748	464,578	521,644	376,574	486,694	591,696
23	106	OVERTIME - MUNICIPAL	8,000	24,506	0	15,944	18,000	10,000
23	119	SALARIES - SEASONAL	0	0	0	0	0	0
23	140	TEMPORARY SERVICES	0	0	0	0	0	0
23	150	LONGEVITY	42,924	49,173	53,369	39,086	48,000	0
			531,672	550,685	575,013	456,647	552,694	601,696
COMMODITIES								
23	201	OFFICE SUPPLIES & EQUI	5,180	4,612	4,000	2,894	3,800	5,000
23	202	PRINT, BIND, & REPRODU	3,700	3,632	3,600	4,862	5,000	5,000
23	203	ADVERTISING	1,100	736	1,100	870	1,000	1,100
23	204	DUES & SUBSCRIPTIONS	1,300	1,247	1,300	1,400	1,400	1,600
23	220	GASOLINE	1,000	658	1,200	802	900	1,000
23	237	REPRODUCTION-PLAT M	2,100	1,855	2,000	1,487	1,500	2,000
23	239	SUPPLIES-TAX ROLL	700	533	700	0	700	700
			15,080	13,274	13,900	12,316	14,300	16,400
SERVICES								
23	300	TRAVEL	0	0	0	0	0	0
23	323	RI MV VALUATION COMM	1,300	1,175	1,300	1,106	1,150	1,300
23	324	PROPERTY REVALUATIO	725,000	634,185	500	0	0	700,000
23	340	SERVICE CONTRACTS	1,000	603	1,000	783	1,000	1,000
23	380	GENERAL SERVICES	4,000	2,402	4,000	2,580	3,200	4,000
			731,300	638,365	6,800	4,469	5,350	706,300
DEPARTMENT REVENUES								
23	900	INTERDEPARTMENTAL C	-2,505	-1,971	-4,700	-2,359	-2,500	-2,500
23	999	MISC. DEPARTMENT CRE	0	0	0	0	0	0
			-2,505	-1,971	-4,700	-2,359	-2,500	-2,500
TOTAL			1,275,547	1,200,353	591,013	471,074	569,844	1,321,896

CITY OF WARWICK, RI
FISCAL YEAR 2005-2006 OPERATING BUDGET

BOARD OF ASSESSMENT REVIE			<u>FY04 Final</u> <u>Budget</u>	<u>FY04 Actual</u> <u>Expenses</u>	<u>FY05 Original</u> <u>Budget</u>	<u>FY05 Exp+Enc@</u> <u>May 10, 2005</u>	<u>FY05 Projected</u> <u>@ June 30</u>	<u>FY06 Budget</u> <u>Proposed</u>
PERSONNEL SERVICES								
24	100	SICK TIME & OTHER LEA	0	0	0	0	0	0
24	101	SALARIES - MUNICIPAL	5,000	1,695	11,662	12,041	15,000	6,350
			5,000	1,695	11,662	12,041	15,000	6,350
COMMODITIES								
24	201	OFFICE SUPPLIES & EQUI	450	211	1,500	145	1,000	1,000
			450	211	1,500	145	1,000	1,000
TOTAL			5,450	1,906	13,162	12,187	16,000	7,350